STABILUS

3Q26

QUARTERLY STATEMENT 9M FY2026

STABILUS AT A GLANCE

€896 MILLION

Revenue

10.7 %

Adjusted EBIT margin

€57 MILLION

Adjusted free cash flow

Key figures

IN € MILLIONS	Q3 for the period from April 1 to June 30, 2026	2025	Change	% change
Revenue	**299.5**	316.0	(16.5)	(5.2)%
EBIT	**66.1**	24.8	41.3	> 100.0%
Adjusted EBIT	**32.2**	33.1	(0.9)	(2.7)%
Profit / (loss) for the period	**51.4**	10.1	41.3	> 100.0%
Capital expenditure (CAPEX)	**(18.5)**	(20.1)	1.6	(8.0)%
Free cash flow (FCF)	**101.8**	30.9	70.9	> 100.0%
Adjusted free cash flow	**28.6**	33.3	(4.7)	(14.1)%
EBIT margin as % of revenue	**22.1%**	7.8%		
Adjusted EBIT margin as % of revenue	**10.8%**	10.5%		
Profit / (loss) for the period as % of revenue	**17.2%**	3.2%		
Capital expenditure (CAPEX) as % of revenue	**6.2%**	6.4%		
FCF as % of revenue	**34.0%**	9.8%		
Adjusted FCF as % of revenue	**9.5%**	10.5%		

IN € MILLIONS	9M for the period October 1 to June 30, 2026	2025	Change	% change
Revenue	**895.5**	980.0	(84.5)	(8.6)%
EBIT	**111.8**	78.8	33.0	41.9%
Adjusted EBIT	**95.6**	108.6	(13.0)	(12.0)%
Profit / (loss) for the period	**68.9**	35.6	33.3	93.5%
Capital expenditure (CAPEX)	**(52.0)**	(66.2)	14.2	(21.5)%
Free cash flow (FCF)	**123.3**	53.9	69.4	> 100.0%
Adjusted free cash flow	**56.6**	60.3	(3.7)	(6.1)%
EBIT margin as % of revenue	**12.5%**	8.0%		
Adjusted EBIT margin as % of revenue	**10.7%**	11.1%		
Profit / (loss) for the period as % of revenue	**7.7%**	3.6%		
Capital expenditure (CAPEX) as % of revenue	**5.8%**	6.8%		
FCF as % of revenue	**13.8%**	5.5%		
Adjusted FCF as % of revenue	**6.3%**	6.2%		
Net leverage ratio	**2.77x**	3.03x		
Employees[1)]	**7,179**	7,693		
Total assets	**1,871.0**	1,868.5		
Equity	**718.3**	646.1		
Equity ratio	**38.4%**	34.6%		

[1)] Active employees including apprentices, interns, and trainees; not including inactive employees or temporary workers.

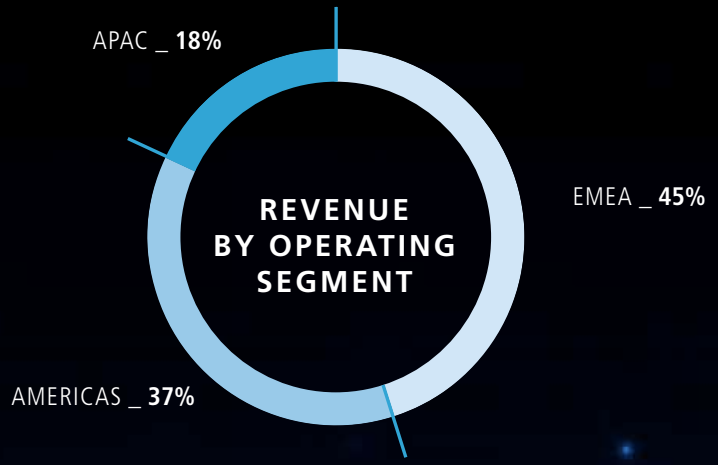
HIGHLIGHTS

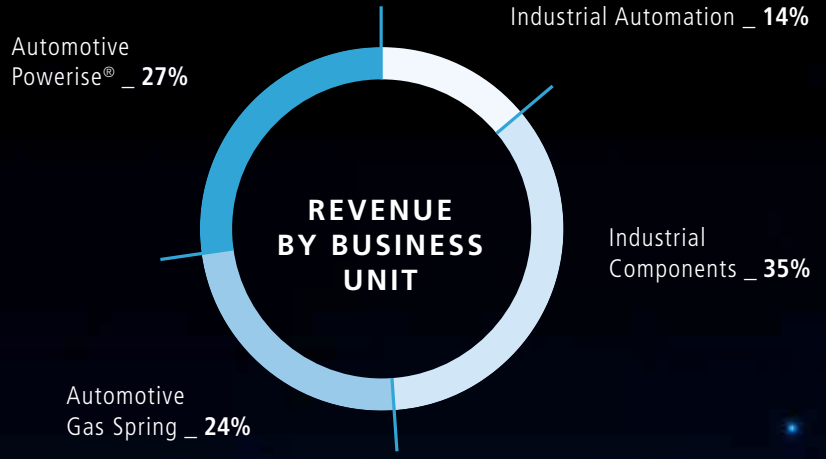
Stabilus maintains profitability in a challenging market environment

- Consolidated revenue amounted to €895.5 million in the first nine months of fiscal 2026, with organic revenue declining by (5.9)%. In the third quarter, organic revenue declined by (4.5)%. Despite the lower revenue, the adjusted EBIT margin remained within the target range at 10.7%.
- EMEA: Organic growth of 0.1%; adjusted EBIT margin increased by +0.9 percentage points to 11.3%. Industrial Components posted organic growth of +5.8%.
- Americas: Adjusted EBIT margin of 7.7% despite the challenging market environment; Industrial Automation posted organic growth of +6.7%.
- APAC: Adjusted EBIT margin increased by +0.3 percentage points to 15.3%, despite an organic revenue decline of (22.4)%.

Significant events

- Annual forecast refined: Revenue, the adjusted EBIT margin, and adjusted free cash flow are each expected to fall within the targeted ranges (revenue: approximately €1.15 billion; adjusted EBIT margin: approximately 10%; adjusted FCF: approximately €90 million).
- Disposal completed: Five subsidiaries were sold to the VMC Group, with the transaction closing on June 23, 2026.
- Waiver agreement: The credit agreements were amended, notably to increase the permitted net leverage ratio to up to 3.9x, defined as net financial debt divided by adjusted EBITDA for the last twelve months; see the definition on page 5 and page 20. A new €150 million credit facility was also agreed through June 2029.
- Dividend: The Annual General Meeting approved a dividend of €0.35 per share. Dr. Frank Heinricht was elected as the new Chair of the Supervisory Board, succeeding Dr. Stephan Kessel.





QUARTERLY STATEMENT

Significant events in the first nine months of fiscal 2026 05
General information 06
Principles of preparing the quarterly statement 06
Economic report 08
Overall assessment of business performance 09
Results of operations of the Stabilus Group 10
Financial position of the Stabilus Group 17
Report on risks and opportunities 21
Report on expected developments 22
Subsequent events 23

SUPPLEMENTARY FINANCIAL INFORMATION

Consolidated statement of comprehensive income 24
Consolidated statement of financial position 26
Consolidated statement of changes in equity 27
Consolidated statement of cash flows 28
Segment reporting 29

ADDITIONAL INFORMATION

Financial calendar 30
Disclaimer 30
Quarterly overview 31
Other information 32

Significant events in the first nine months of fiscal 2026

Stabilus refines its outlook for fiscal 2026

In light of the results of the first nine months of fiscal 2026 and current developments in global automotive and industrial production, the Management Board has refined its annual forecast within the ranges announced at the start of the fiscal year for revenue (€1.1 billion to €1.3 billion), the adjusted EBIT margin (10% to 12%), and adjusted free cash flow (€80 million to €110 million). For fiscal year 2026, results are now expected to fall within the range for revenue (approximately €1.15 billion) and adjusted free cash flow (approximately €90 million). The adjusted EBIT margin is expected to be at the lower end of the range, at approximately 10%. Reasons for this include intensifying trade tensions, protectionist measures, and continued macroeconomic and geopolitical uncertainty stemming from the conflict in the Middle East.

Based on the factors outlined above, the Management Board currently expects that the anticipated recovery will not materialize during the remainder of fiscal 2026, which for Stabilus ends on September 30, 2026.

Completion of the disposal of five subsidiaries to the VMC Group

Effective June 23, 2026, Stabilus SE completed the sale of five subsidiaries to the VMC Group. The purchase price for the transaction amounted to approximately €79.2 million, and the net proceeds will be used primarily to repay financial liabilities. The five companies sold, which had been part of the Stabilus Group since 2016, generated combined external revenue of approximately €29.4 million in fiscal 2025.

Financing of the Stabilus Group

Amendment of credit agreements, entry into a waiver agreement

In connection with the existing syndicated Group credit agreements, Stabilus SE entered into a waiver agreement with the lending banks in June 2026. Under the waiver, the banks agreed not to exercise any rights that could arise from a potential breach of the contractually agreed net leverage ratio financial covenant, defined as net financial debt divided by adjusted EBITDA for the last twelve months. The agreement is intended to safeguard the Group's financial stability and operational flexibility. The existing syndicated Group credit agreements were amended in June 2026. As part of a covenant reset, the permitted net leverage ratios were revised and progressively increased from ≤3.75x through Q3 FY2026 to ≤3.90x from Q4 FY2026 through Q4 FY2027, with a spike option of ≤4.0x. From the fourth quarter of fiscal 2028, the ratio will be reduced again to ≤3.50x. The contractual bank definition of the net leverage ratio differs from the definition of the net leverage ratio used in external financial reporting (see definition and calculation on p. 20) in that lease liabilities under IFRS 16 and factoring liabilities are not included in the calculation of the net leverage ratio in external financial reporting; the covenant thresholds mentioned are based on the banking definition.

2026 Annual General Meeting decides to pay a dividend of €0.35 per share and elects Dr. Frank Heinricht to Supervisory Board

Stabilus SE held its Annual General Meeting for fiscal 2025 on February 4, 2026. The meeting was held in person for the first time following the COVID-19 pandemic and the relocation of the headquarters in the interim from Luxembourg to Germany. The return to face-to-face discussions received a very positive response from shareholders: the first on-site event attracted a lot of interest, with 64% of the represented share capital attending. In addition to the formal resolutions, the Annual General Meeting also provided space for intensive dialog between the Management Board, Supervisory Board, and shareholders regarding the company's strategic direction and future development (further information and detailed voting results are available on the website at IR.STABILUS.COM/INVESTOR-RELATIONS/GENERAL-MEETING).

The Annual General Meeting approved the payment of a dividend of €0.35 per share in accordance with the joint proposal of the Management Board and the Supervisory Board. The distribution ratio for fiscal 2025 was approximately 37% (previous year: 40.5%) of the consolidated profit attributable to the shareholders of Stabilus SE.

Dr. Stephan Kessel's term of office as a member and Chairman of the Supervisory Board ended as scheduled at the Annual General Meeting. He played a key role in shaping the committee over many years and closely oversaw the strategic development of the Stabilus Group – including its IPO in 2014 – during a period of sustained growth and profound changes, including serving temporarily as interim CEO. The Management Board and Supervisory Board sincerely thank Dr. Kessel for his many years of dedicated service, his high level of professional expertise, and his responsible and forward-looking leadership, and express their heartfelt appreciation.

The Annual General Meeting elected Dr. Frank Heinricht to the Supervisory Board. He has more than three decades of experience in the metal, special glass, and electrical industries, as well as in various management positions. Following the Annual General Meeting, the Supervisory Board was reconstituted and elected Dr. Heinricht as its Chairman, thus designating him as the successor to Dr. Stephan Kessel. The Supervisory Board of Stabilus SE continues to consist of six members.

General information

Reporting entity

Stabilus SE, Frankfurt am Main, is listed in the SDAX on the Frankfurt Stock Exchange (ISIN: DE000STAB1L8; ticker symbol: STM). The Company's registered office is in Frankfurt am Main, and its business address is Wallersheimer Weg 100, 56070 Koblenz, Germany.

Corporate strategy

The Stabilus Group is one of the world's leading providers of motion control solutions for customers in a wide range of industries, including mobility, health, leisure, furniture, energy, construction, industrial machinery and automation. The Group offers a wide range of motion control solutions, such as gas springs, electromechanical drives (Powerise®), dampers, pneumatic and electronic grippers, clamps and end-of-arm tools for robotics, as well as indexers and conveyors. Stabilus' strategic aim is to become the global market leader in intelligent motion control technologies (more information available on our website at GROUP.STABILUS.COM/COMPANY/STRATEGY). The strategic development of the Stabilus Group is supported by qualified and dedicated employees worldwide.

Employees

For the Stabilus Group, long-term business success is intrinsically linked to qualified and dedicated employees.

As part of a comprehensive transformation program, the Stabilus Group is strengthening its competitiveness through structural development, efficiency gains, and targeted optimization of processes and cost structures. One area of focus is further development of the global location portfolio and adaptation of organizational structures to support future growth.

As of the end of the third quarter of fiscal 2026, the Stabilus Group had a total of 7,179 employees worldwide (active employees including apprentices, interns, and trainees; not including inactive employees or temporary workers). This corresponds to a decrease of 523 employees compared to September 30, 2025 (September 30, 2025: 7,702).

The Stabilus Group employed 7,608 active employees as of June 30, 2026, including temporary workers, apprentices, interns, and graduates (September 30, 2025: 8,231).

Research and development

The Stabilus Group continually invests in research and development worldwide to drive innovative products, processes, and applications, as well as to successfully implement the STAR 2030 strategy. The focus areas are door actuators, Industrial Powerise®, and automation technology.

R&D expenses (net of capitalized development costs) amounted to €(27.3) million in the first nine months of fiscal 2026 (9M FY 2025: €(29.8) million), corresponding to 3.0% of revenue (9M FY 2025: 3.0%). Capitalized development costs amounted to +€21.1 million (9M FY 2025: +€21.6 million). Research and development investments primarily support the further development of the Powerise® product range, innovative door opening systems, and automation technology within the Destaco portfolio.

Principles of preparing the quarterly statement

Use of alternative performance measures (APMs)

In addition to IFRS measures, the Stabilus Group reports financial performance measures derived from the prepared financial statements (alternative performance measures – APMs). These should be regarded as supplementary to, rather than a substitute for, the IFRS information. In accordance with the ESMA Guidelines, the Stabilus Group provides a definition, rationale, and reconciliation for the reported APMs. The Stabilus Group uses the following APMs in this quarterly statement:

- organic growth;
- adjusted EBIT margin;
- adjusted EBIT;
- free cash flow;
- adjusted free cash flow;
- adjusted EBITDA;
- net financial debt; and
- net leverage ratio.

Accounting

Stabilus SE has prepared this quarterly statement on the basis of uniform consolidated accounting policies. The components of this quarterly statement were prepared in accordance with the accounting policies used for the consolidated financial statements as of September 30, 2025.

Change in Group structure (IFRS 5)

The subsidiaries Fabreeka International Holdings Inc., Fabreeka International Inc., Tech Products Corporation, Fabreeka Group Holdings Inc., and Fabreeka GmbH Deutschland were sold on June 23, 2026, for a transaction price of €79.2 million (closing). The purchase price was paid entirely in cash. Stabilus SE therefore lost control of the companies concerned as of that date. The sale to the VMC Group was thus completed during the third quarter of fiscal 2026. As of June 30, 2026, all five companies had been fully deconsolidated and were therefore no longer included in the scope of consolidation of Stabilus SE. Accordingly, the disposed companies were no longer included in the consolidated financial statements as of the reporting date for the third quarter (June 30, 2026).

The gain from disposal recognized during the reporting period is presented as a separate line item in the consolidated statement of comprehensive income. The reconciliation of the disposal proceeds to the gain from disposal is shown in the table below.

Rounding differences

Unless expressly described otherwise, all amounts are shown in thousands of euro (€ thousand). For arithmetical reasons, the information presented in this quarterly statement may contain rounding differences of +/– one unit (€ thousand, %, etc.).

Reconciliation of the gain from disposal T_001

IN € MILLIONS	June 23, 2026
Disposal proceeds (gross transaction price)[1)]	79.2
Less: carrying amount of net assets disposed of[1)]	(33.5)
of which goodwill[1)]	(25.5)
of which other assets (net)[1)]	(8.0)
Reclassification of cumulative currency translation differences from OCI to profit or loss[1)]	(1.3)
Gain from disposal before taxes[1)]	44.4
Income tax expense on the gain from disposal[1)]	(1.0)
Gain from disposal after taxes[1)]	43.4

[1)] The amounts presented in the table above – including the net assets disposed of, the reclassified currency translation differences, and the income tax expense – are based on preliminary calculations as of the reporting date and have not yet been finalized. The amounts presented may be adjusted if the final assessment results in material differences.

Forward-looking statements

This quarterly statement contains forward-looking statements. These statements reflect estimates and assumptions – including those of third parties (such as statistical data concerning the automotive industry or global economic developments) – either at the time that they were made or as of the date of this report. Forward-looking statements always entail uncertainty. If these estimates and assumptions later prove to be either inaccurate or only partially accurate, the actual results may differ – even significantly – from expectations.

Economic report

Stabilus is represented around the world and focuses on automotive and industry applications. Besides innovations and new products, the major factors that affect Stabilus' business performance are the rate of growth in gross domestic product (GDP) and, specifically for the automotive sector, the global production volume of light vehicles (including cars and light-duty vehicles with a weight of less than six metric tons) as well as the number of vehicles sold (e. g., new vehicle registrations as an indicator of automobile sales).

General economic developments

For the 2026 calendar year, the International Monetary Fund (IMF) forecast global economic growth of +3.0% (World Economic Outlook – July 2026). The Stabilus Group's core markets continue to show divergent trends. Key influencing factors remain the Russia-Ukraine war, the conflict in the Middle East, and growing trade policy uncertainty resulting from special tariffs.

Financing environment

Future interest rate developments at the European Central Bank (ECB) and the Federal Reserve (Fed) will be a key factor for economic development. While the Fed is currently keeping its key interest rate unchanged at 3.5%, at its Governing Council meeting on June 11, 2026, the ECB decided to raise interest rates on the deposit facility by 0.25 percentage points to the current level of 2.25% – the first increase since September 2023 – in response to renewed inflationary pressure in the euro area. This has further tightened financing conditions for capital-intensive industries. Further monetary policy measures remain possible and are being monitored on an ongoing basis.

Latest growth projections for selected national economies T_002

% YEAR-ON-YEAR CHANGE IN THE CALENDAR YEAR	2026*	2025
World	**3.0%**	**3.5%**
European Union	**1.2%**	**1.6%**
thereof Euro area	0.9%	1.4%
thereof Germany	0.7%	0.2%
United Kingdom	**1.0%**	**1.4%**
United States	**2.3%**	**2.1%**
Latin America	**2.4%**	**2.4%**
thereof Brazil	2.4%	2.3%
thereof Mexico	1.2%	0.5%
Emerging and Developing Asia	**5.0%**	**5.6%**
thereof China	4.6%	5.0%

Source: International Monetary Fund, World Economic Outlook, July 2026.
* Projections.

Sector developments

Development in the automotive industry

According to S&P Global Mobility (as of July 2026), 69.6 million light vehicles were produced worldwide between October 2025 and June 2026 (9M FY 2026). Demand continues to be shaped by geopolitical tensions, trade policy uncertainty, and the structural shift toward electromobility.

Development of the industrial sector and procurement markets

The development of the industrial sector continues to be shaped by persistent geopolitical tensions, subdued investment demand, and structural challenges. Over the medium term, however, automation and climate-neutral production are expected to create opportunities. The Stabilus Group's supply situation remains stable. Material prices are expected to remain volatile overall in fiscal 2026, with regional procurement structures helping to mitigate this volatility.

Production of light vehicles*

T_003

IN MILLIONS OF UNITS PER FISCAL YEAR	9M 2026**	9M 2025
EMEA	**14.7**	**15.0**
thereof Germany	3.2	3.2
Americas	**13.5**	**13.6**
thereof United States	7.4	7.4
APAC	**41.3**	**41.0**
thereof China	23.8	24.3
Worldwide production of light vehicles*	**69.6**	**69.6**

Source: S&P Global Mobility / Light Vehicle Production Forecast (July 2026).
* Passenger cars and light-duty vehicles (<6 t).
** S&P Global Mobility forecast as of July 2026.

Overall assessment of business performance

Overall statement on business performance and the economic situation of the Stabilus Group

The Stabilus Group closed the first nine months of fiscal 2026 in a challenging market environment with revenue of €895.5 million (9M FY 2025: €980.0 million). Although revenue declined due to market conditions, it remained in line with expectations. Revenue decreased by (8.6)%, while organic revenue growth was (5.9)%. The market environment continued to be shaped by declining volumes in China as well as in the European and American sales markets, ongoing trade tensions and geopolitical uncertainties including escalation of the Middle East conflict, inflation-related cost risks, and increasing protectionist measures.

The regions showed divergent trends. EMEA delivered a robust performance, with organic growth of 0.1% and an improvement in the adjusted EBIT margin to 11.3%. In a challenging market environment, the Americas region achieved an adjusted EBIT margin of 7.7%, with organic revenue growth of (3.3)%. APAC was adversely affected by high prior-year comparables, with organic revenue growth of (22.4)%, but improved its adjusted EBIT margin to 15.3%.

Adjusted EBIT amounted to €95.6 million (9M FY 2025: €108.6 million), corresponding to an adjusted EBIT margin of 10.7% (9M FY 2025: 11.1%). Adjusted free cash flow totaled €56.6 million (9M FY 2025: €60.3 million); strategic investment projects were consistently pursued despite an overall reduction in CAPEX. The net leverage ratio was 2.77x as of June 30, 2026 (September 30, 2025: 2.96x). Taking into account the adjusted covenant thresholds – in particular, a net leverage ratio of no more than 3.75x for the third quarter of fiscal 2026 – the agreed financial covenants were met as of the reporting date. In this regard, the contractual bank definition of the net leverage ratio differs from the definition of the net leverage ratio used in external financial reporting (see definition and calculation on p. 20) in that lease liabilities under IFRS 16 and factoring liabilities are not included in the calculation of the net leverage ratio in external financial reporting; the covenant thresholds mentioned are based on the bank's definition.

Results of operations of the Stabilus Group

Analysis of revenue development

The following tables show the development of the Stabilus Group's revenue for the third quarter and the first nine months of fiscal 2026 compared to the third quarter and first nine months of fiscal 2025.

Revenue by region and business unit T_004

IN € MILLIONS	Q3 for the period from April 1 to June 30, 2026	2025	% change	% divestment effect	% currency effect	% organic growth
EMEA						
Automotive Gas Spring	28.7	31.4	(8.6)%	–	(0.1)%	(8.5)%
Automotive Powerise®	26.5	29.6	(10.5)%	–	(2.8)%	(7.7)%
Industrial Components	71.7	66.9	7.2%	(1.0)%	(0.8)%	9.0%
Industrial Automation (Destaco)	11.2	12.1	(7.4)%	–	(0.1)%	(7.3)%
Total EMEA[1)]	**138.1**	**140.0**	**(1.4)%**	**(0.5)%**	**(1.0)%**	**0.1%**
Americas						
Automotive Gas Spring	26.2	26.5	(1.1)%	–	2.5%	(3.6)%
Automotive Powerise®	29.6	33.3	(11.4)%	–	7.9%	(19.3)%
Industrial Components	29.0	31.3	(7.3)%	(12.4)%	(1.4)%	6.5%
Industrial Automation (Destaco)	27.7	25.6	8.2%	–	(2.8)%	11.0%
Total Americas[1)]	**112.5**	**116.7**	**(3.7)%**	**(3.3)%**	**1.8%**	**(2.2)%**
APAC						
Automotive Gas Spring	17.5	21.3	(18.2)%	–	1.8%	(20.0)%
Automotive Powerise®	20.5	28.8	(28.8)%	–	1.9%	(30.7)%
Industrial Components	7.4	5.9	23.3%	–	2.1%	21.2%
Industrial Automation (Destaco)	3.4	3.3	3.0%	–	3.1%	(0.1)%
Total APAC[1)]	**48.8**	**59.3**	**(18.0)%**	**–**	**1.8%**	**(19.9)%**
Stabilus Group						
Total Automotive Gas Spring	72.4	79.2	(8.7)%	–	1.3%	(10.0)%
Total Automotive Powerise®	76.6	91.7	(16.6)%	–	2.6%	(19.2)%
Total Industrial Components	108.1	104.1	3.7%	(4.3)%	(0.8)%	8.8%
Total Industrial Automation (Destaco)	42.3	41.0	3.2%	–	(1.8)%	4.7%
Revenue[1)]	**299.4**	**316.0**	**(5.3)%**	**(1.4)%**	**0.6%**	**(4.5)%**

[1)] Revenue breakdown by location of Stabilus company (i. e., "billed-from view").

Revenue by region and business unit

T_005

IN € MILLIONS	9M for the period from October 1 to June 30, 2026	2025	% change	% divestment effect	% currency effect	% organic growth
EMEA						
Automotive Gas Spring	86.7	92.1	(5.9)%	–	(0.1)%	(5.8)%
Automotive Powerise®	80.6	83.6	(3.6)%	–	(2.5)%	(1.1)%
Industrial Components	204.0	195.3	4.5%	(0.3)%	(1.0)%	5.8%
Industrial Automation (Destaco)	33.7	38.4	(12.2)%	–	(0.2)%	(12.0)%
Total EMEA[1)]	**405.0**	**409.4**	**(1.1)%**	(0.2)%	**(1.0)%**	**0.1%**
Americas						
Automotive Gas Spring	75.7	80.7	(6.2)%	–	(2.1)%	(4.1)%
Automotive Powerise®	91.4	101.7	(10.1)%	–	4.0%	(14.1)%
Industrial Components	86.2	95.8	(10.0)%	(4.0)%	(6.4)%	0.4%
Industrial Automation (Destaco)	79.4	80.0	(0.7)%	–	(7.4)%	6.7%
Total Americas[1)]	**332.7**	**358.2**	**(7.1)%**	(1.1)%	**(2.7)%**	**(3.3)%**
APAC						
Automotive Gas Spring	57.7	74.9	(23.1)%	–	(3.6)%	(19.5)%
Automotive Powerise®	69.8	104.7	(33.3)%	–	(3.0)%	(30.3)%
Industrial Components	19.7	18.5	6.5%	–	(4.0)%	10.5%
Industrial Automation (Destaco)	10.5	14.3	(26.6)%	–	(3.5)%	(23.1)%
Total APAC[1)]	**157.7**	**212.4**	**(25.8)%**	–	**(3.4)%**	**(22.4)%**
Stabilus Group						
Total Automotive Gas Spring	220.1	247.7	(11.2)%	–	(1.8)%	(9.4)%
Total Automotive Powerise®	241.8	290.0	(16.6)%	–	(0.4)%	(16.2)%
Total Industrial Components	309.9	309.6	0.1%	(1.5)%	(2.9)%	4.5%
Total Industrial Automation (Destaco)	123.6	132.7	(6.9)%	–	(4.9)%	(2.0)%
Revenue[1)]	**895.5**	**980.0**	**(8.6)%**	(0.5)%	**(2.2)%**	**(5.9)%**

[1)] Revenue breakdown by location of Stabilus company (i. e., "billed-from view").

Revenue

The Stabilus Group generated revenue of €895.5 million in the first nine months of fiscal 2026 (9M FY 2025: €980.0 million; (8.6)%). The development of revenue by region and business unit, together with a reconciliation of the changes attributable to organic growth, currency effects, and acquisitions, is presented in the section 'Analysis of revenue development' (Tables T_004 and T_005).

Cost of sales

Cost of sales amounted to €657.9 million in the first nine months of fiscal 2026 (9M FY 2025: €711.5 million; (7.5)%). Gross profit therefore amounted to €237.7 million, corresponding to a gross margin of 26.5% (9M FY 2025: 27.4%). This development primarily reflects the lower level of revenue. Efficiency measures initiated at an early stage in production and savings from the transformation program launched in September 2025 had a positive effect on the cost base and helped to partially offset inflation- and volume-related pressures.

Sales and general administrative expenses

Selling expenses amounted to €98.6 million in the first nine months of fiscal 2026 (9M FY 2025: €102.9 million; (4.2)%), while general administrative expenses amounted to €53.9 million (9M FY 2025: €60.3 million; (10.6)%). Although personnel expenses increased due to inflation and freight, and transportation costs also rose, targeted savings from the transformation program, adjustments to the staffing structure, and the decline in sales volumes reduced selling and general administrative expenses. As a percentage of revenue, selling expenses were 11.0% (9M FY 2025: 10.5%), while general administrative expenses were 6.0% (9M FY 2025: 6.2%).

The organic revenue decline of 5.9% resulted from declining or stagnant volumes in all three regions – particularly APAC, at (22.4)% – as well as continued pricing pressure in the market. Positive countervailing effects came from Industrial Components across the Group, with growth of +4.5%, and Industrial Automation in the Americas region, with growth of +6.7%.

Income statement

T_006

	Q3 for the period from April 1 to June 30,			9M for the period from October 1 to June 30,		
IN € MILLIONS	2026	2025	% change	2026	2025	% change
Revenue	299.5	316.0	(5.2)%	895.5	980.0	(8.6)%
Cost of sales	(221.5)	(228.5)	(3.1)%	(657.9)	(711.5)	(7.5)%
Gross profit	**78.0**	**87.5**	**(10.9)%**	**237.7**	**268.4**	**(11.4)%**
Research and development expenses	(9.7)	(10.0)	(3.0)%	(27.3)	(29.8)	(8.4)%
Selling expenses	(33.4)	(34.2)	(2.3)%	(98.6)	(102.9)	(4.2)%
General administrative expenses	(20.0)	(17.7)	13.0%	(53.9)	(60.3)	(10.6)%
Other income	7.6	1.2	>100.0%	12.2	5.9	>100.0%
Gain from disposal of subsidiaries	44.4	–	n/a	44.4	–	n/a
Other expenses	(0.8)	(2.0)	(60.0)%	(2.8)	(2.5)	12.0%
Profit from operating activities (EBIT)	**66.1**	**24.8**	**>100.0%**	**111.8**	**78.8**	**41.9%**
Finance income	0.5	0.8	(37.5)%	1.2	1.9	(36.8)%
Finance costs	(11.8)	(12.4)	(4.8)%	(32.7)	(31.2)	4.8%
Profit / (loss) before income tax	**54.8**	**13.2**	**>100.0%**	**80.3**	**49.4**	**62.6%**
Income tax income / (expense)	(3.4)	(3.1)	9.7%	(11.4)	(13.8)	(17.4)%
Profit / (loss) for the period	**51.4**	**10.1**	**>100.0%**	**68.9**	**35.6**	**93.5%**

Revenue and earnings development by segment

The Stabilus Group is organized primarily on a regional level. The three reportable segments are EMEA, Americas, and APAC.

Operating segments T_007

IN € MILLIONS	Q3 for the period from April 1 to June 30, 2026	2025	% change	9M for the period from October 1 to June 30, 2026	2025	% change
EMEA						
External revenue[1)]	138.2	140.0	(1.3)%	405.0	409.4	(1.1)%
Intersegment revenue[1)]	9.2	8.4	9.5%	27.4	31.3	(12.5)%
Total revenue[1)]	147.3	148.4	(0.7)%	432.5	440.7	(1.9)%
Adjusted EBIT	16.5	16.4	0.6%	45.9	42.5	8.0%
as % of total revenue	11.2%	11.1%		10.6%	9.6%	
as % of external revenue	11.9%	11.7%		11.3%	10.4%	
Americas						
External revenue[1)]	112.5	116.7	(3.6)%	332.7	358.2	(7.1)%
Intersegment revenue[1)]	4.7	5.7	(17.5)%	14.3	18.6	(23.1)%
Total revenue[1)]	117.2	122.4	(4.2)%	347.0	376.7	(7.9)%
Adjusted EBIT	10.7	9.8	9.2%	25.6	34.2	(25.1)%
as % of total revenue	9.1%	8.0%		7.4%	9.1%	
as % of external revenue	9.5%	8.4%		7.7%	9.5%	
APAC						
External revenue[1)]	48.8	59.3	(17.7)%	157.7	212.4	(25.8)%
Intersegment revenue[1)]	3.6	2.3	56.5%	11.1	9.5	16.8%
Total revenue[1)]	52.5	61.6	(14.8)%	168.9	221.9	(23.9)%
Adjusted EBIT	5.1	6.9	(26.1)%	24.1	31.9	(24.5)%
as % of total revenue	9.7%	11.2%		14.3%	14.4%	
as % of external revenue	10.5%	11.6%		15.3%	15.0%	

[1)] Revenue breakdown by location of Stabilus company (i. e., "billed-from view").

EMEA

External revenue in the EMEA region decreased by €(4.4) million, or (1.1)%, in the first nine months of fiscal 2026 compared with the first nine months of fiscal 2025, from €409.4 million to €405.0 million. After eliminating currency translation effects of €(4.3) million, organic revenue growth amounted to 0.1%. The region therefore outperformed passenger car production in the EMEA region, which, according to S&P Global Mobility (as of July 2026), declined by (1.7)% during the reporting period.

The market environment in the first nine months of fiscal 2026 continued to be characterized by noticeable consumer restraint. In addition, geopolitical uncertainty and tariffs on US imports weighed on demand. The automotive industry continues to undergo a profound structural transformation, characterized by the shift toward electromobility, digital vehicle platforms, and connected services. Regional differences in sales and demand persisted, while Europe recorded sluggish overall economic growth.

Adjusted EBIT for the EMEA region increased by €3.4 million, or 8.0%, from €42.5 million in the first nine months of fiscal 2025 to €45.9 million in the first nine months of fiscal 2026. The adjusted EBIT margin improved by 0.9 percentage points, from 10.4% in the first nine months of fiscal 2025 to 11.3% in the first nine months of fiscal 2026. The margin improvement was attributable to targeted efficiency measures implemented as part of the transformation program, as well as one-time payments from selected OEMs, which effectively counteracted ongoing cost and pricing pressures and enabled an improvement in the operating margin despite lower revenue.

Americas

External revenue in the Americas region decreased by €(25.5) million, or (7.1)%, in the first nine months of fiscal 2026 compared with the first nine months of fiscal 2025, from €358.2 million to €332.7 million. Excluding currency translation effects of €(9.7) million, organic revenue growth amounted to (3.3)%. According to S&P Global Mobility (as of July 2026), the US automotive market stagnated during the reporting period, with production of 7.4 million units, influenced by prior-year comparables and continued trade policy uncertainty.

Adjusted EBIT for the Americas region decreased by €(8.6) million, or (25.1)%, from €34.2 million in the first nine months of fiscal 2025 to €25.6 million in the first nine months of fiscal 2026. The adjusted EBIT margin declined by 1.8 percentage points, from 9.5% in the first nine months of fiscal 2025 to 7.7%, weighed on by the decline in revenue and continued margin and pricing pressure during the reporting period.

The market environment was characterized by trade policy tensions, tariffs on US imports, and structural transformation in powertrain technologies. Industrial Automation performed positively during the reporting period with organic revenue growth of +6.7%, thereby counteracting the overall trend in the region.

APAC

External revenue in the APAC region decreased in the first nine months of fiscal 2026 by €(54.7) million, or (25.8)%, compared with the first nine months of fiscal 2025, from €212.4 million to €157.7 million. Excluding currency translation effects of €(7.2) million, organic revenue growth amounted to (22.4)%. The decline was mainly attributable to high prior-year comparables, as government subsidy programs in China had caused a significant shift in demand in the prior-year period. According to S&P Global Mobility (as of July 2026), the Chinese automotive market contracted by (2.1)% to 23.8 million units produced during the reporting period, influenced by prior-year comparables and continued trade policy uncertainty. Adjusted EBIT for the APAC region decreased by €(7.8) million, or (24.5)%, from €31.9 million in the first nine months of fiscal 2025 to €24.1 million in the first nine months of fiscal 2026. The adjusted EBIT margin improved by 0.3 percentage points, from 15.0% in the first nine months of fiscal 2025 to 15.3% in the first nine months of fiscal 2026. Positive non-recurring purchasing effects resulting from retroactive price reductions granted by suppliers, among other factors, supported the margin increase and helped mitigate the impact of cost and pricing pressures.

The market environment in the APAC region was characterized by divergent demand trends. While domestic demand in China was adversely affected by pricing pressure and waning government incentives, vehicle exports from China developed dynamically.

Reconciliation of adjusted EBIT

The adjustments in the first nine months of fiscal 2026 primarily related to the gain from the disposal of subsidiaries, straight-line amortization of fair value adjustments arising from purchase price allocations (PPAs) for past business combinations, and expenses for transaction fees incurred in connection with the disposal of the subsidiaries. Further details on segment reporting can be found in the supplementary financial information on page 29.

Reconciliation of EBIT to adjusted EBIT

T_008

	Q3 for the period from April 1 to June 30,		
IN € MILLIONS	2026	2025	% change
Profit from operating activities (EBIT)	**66.1**	**24.8**	>100.0%
PPA adjustments – depreciation and amortization	7.0	7.7	(8.7)%
Consulting	3.3	0.0	>100.0%
Reorganization	0.2	0.7	(80.4)%
Gain from disposal of subsidiaries	(44.4)	–	>100.0%
Adjusted EBIT	**32.2**	**33.1**	**(2.7)%**

Reconciliation of PPA adjustments

T_009

	Q3 for the period from April 1 to June 30,		
IN € MILLIONS	2026	2025	% change
PPA in fiscal 2010	0.9	1.2	(21.8)%
PPA in fiscal 2016	1.6	2.0	(21.9)%
PPA in fiscal 2019	0.2	0.2	0.0%
PPA in fiscal 2023	0.5	0.5	0.0%
PPA in fiscal 2024	3.8	3.8	0.0%
PPA adjustments	**7.0**	**7.7**	**(8.9)%**

Reconciliation of EBIT to adjusted EBIT

T_010

IN € MILLIONS	9M for the period from October 1 to June 30, 2026	2025	% change
Profit from operating activities (EBIT)	**111.8**	**78.8**	**41.9%**
PPA adjustments – depreciation and amortization	22.3	25.7	(13.0)%
Consulting	3.6	1.2	>100.0%
Reorganization	2.2	2.9	(21.8)%
Gain from disposal of subsidiaries	(44.4)	–	>100.0%
Adjusted EBIT	**95.6**	**108.6**	**(12.0)%**

Reconciliation of PPA adjustments

T_011

IN € MILLIONS	9M for the period from October 1 to June 30, 2026	2025	% change
PPA in fiscal 2010	3.2	3.5	(7.3)%
PPA in fiscal 2016	5.4	6.0	(9.0)%
PPA in fiscal 2019	0.5	0.5	0.0%
PPA in fiscal 2023	1.6	1.6	0.0%
PPA in fiscal 2024	11.5	14.1	(18.6)%
PPA adjustments	**22.3**	**25.7**	**(13.1)%**

Financial position of the Stabilus Group

Analysis of net assets

Statement of financial position T_012

IN € MILLIONS	June 30, 2026	September 30, 2025	% change
Assets			
Non-current assets	1,279.2	1,297.7	(1.4)%
Current assets	591.8	582.8	1.5%
Total assets	**1,871.0**	**1,880.5**	**(0.5)%**
Equity and liabilities			
Equity	718.3	635.8	13.0%
Non-current liabilities	846.2	888.4	(4.8)%
Current liabilities	306.5	356.4	(14.0)%
Total liabilities	1,152.7	1,244.8	(7.4)%
Total equity and liabilities	**1,871.0**	**1,880.5**	**(0.5)%**

Non-current assets

The decrease in long-term assets of €(18.5) million is primarily attributable to a change in goodwill totaling €(19.5) million. This cange is largely due to the disposal of the five companies sold, which amounted to a total of €(25.5) million.

Current assets

Current assets increased by €9.0 million. This is primarily attributable to a €5.0 million increase in inventory and a €6.6 million increase in other assets. The decrease in trade receivables of €(4.6) million and the decrease in cash and cash equivalents of €(1.7) million were offset by an increase in other financial assets of +€1.9 million and an increase in income tax receivables of +€1.8 million.

Equity

The Stabilus Group's equity increased by +€82.5 million during the reporting period to €718.3 million. Profit for the period of +€68.9 million and changes in other comprehensive income (OCI) of +€32.6 million, primarily resulting from foreign currency translation, had a positive effect. Equity was reduced by the dividend payment of €(8.6) million to Stabilus shareholders and cash outflows of €(8.9) million under the share buyback program.

Non-current liabilities

The decrease in long-term liabilities of (42.2) million euros is primarily attributable to an adjustment in the maturities of financial liabilities: the second tranche of the promissory note loan (maturity: January 28, 2027) in the amount of €55.0 million, which was reported under long-term financial liabilities as of September 30, 2025, was reclassified to short-term financial liabilities during the reporting period. This was offset by increases in lease liabilities of +€8.7 million and pension obligations of +€3.9 million.

Current liabilities

The decrease in current liabilities of €(49.9) million is primarily attributable to the repayment of the first tranche of the promissory note loan in March 2026 in the amount of €83.0 million. This was offset by the reclassification of the second tranche of the promissory note loan (maturity: January 28, 2027), amounting to €55.0 million, from long-term to short-term financial liabilities. In addition, there were changes in trade payables of €(16.6) million, provisions of €(8.5) million, and other financial liabilities of +€7.7 million.

Analysis of the financial position

Cash flow from operating activities

Cash flow from operating activities amounted to €93.2 million in the first nine months of fiscal 2026 (9M FY 2025: €119.3 million). The main drivers were profit for the period of +€68.9 million and non-cash depreciation and amortization. This was offset by changes in net working capital resulting from a build-up in working capital, income tax payments of €(19.5) million, and the €(16.6) million reduction in trade accounts payable.

Cash flow from investing activities

Cash flow from investing activities amounted to €30.1 million in the first nine months of fiscal 2026 (9M FY 2025: €(65.4) million). In the third quarter of fiscal 2026, cash flow from investing activities was significantly influenced by proceeds of +€79.2 million from the disposal of subsidiaries. Capital expenditure (CAPEX) amounted to €(52.0) million (9M FY 2025: €(66.2) million), reflecting a more selective investment strategy. A detailed breakdown is provided in the consolidated statement of cash flows.

Cash flow from financing activities

Cash flow from financing activities amounted to €(131.2) million in the first nine months of fiscal 2026 (9M FY 2025: €(32.8) million). The main cash outflows related to net repayments of financial liabilities of €(83.0) million, interest paid of €(22.2) million, the dividend payment of €(8.6) million to Stabilus shareholders, and the share buyback program of €(8.9) million. A detailed breakdown of financing cash flows is provided in the consolidated statement of cash flows on page 28.

Cash flows T_013

	9M for the period from October 1 to June 30,		
IN € MILLIONS	2026	2025	% change
Cash flow from operating activities	93.2	119.3	(21.9)%
Cash flow from investing activities	30.1	(65.4)	>(100.0)%
Cash flow from financing activities	(131.2)	(32.8)	>100.0%
Net increase / (decrease) in cash and cash equivalents	**(7.8)**	**21.2**	>(100.0)%
Exchange rate effects on cash and cash equivalents	6.1	(4.4)	>(100.0)%
Cash and cash equivalents as of beginning of the period	162.6	109.4	48.6%
Cash and cash equivalents as of end of the period	**160.9**	**126.2**	**27.5%**

Reconciliation of free cash flow, adjusted free cash flow, and net leverage ratio

Free cash flow

Free cash flow changed significantly in the first nine months of fiscal 2026 compared with the first nine months of fiscal 2025, totaling +€123.3 million (9M FY2025: +€53.9 million). Despite the €(26.1) million decrease in cash flow from operating activities, free cash flow increased by a total of +€69.4 million. This was attributable to a +€95.5 million increase in cash flow from investing activities, primarily due to proceeds of +€79.2 million from the disposal of the five companies and a total reduction of €14.2 million in CAPEX. The calculation of free cash flow for the first nine months of fiscal 2026 and the first nine months of fiscal 2025 is shown in the adjacent table.

Adjusted free cash flow

Adjusted free cash flow changed by €(3.7) million in the first nine months of fiscal 2026 compared with the first nine months of fiscal 2025, from +€60.3 million to +€56.6 million. This was primarily attributable to a €(26.1) million decrease in cash flow from operating activities. This was offset by a +€95.5 million increase in cash flow from investing activities, primarily resulting from the adjustment for proceeds of +€79.2 million from the disposal of the five subsidiaries and €(14.2) million lower CAPEX. Further adjustments of €12.5 million in the first nine months of fiscal 2026 primarily related to cash outflows for transformation measures and consulting costs incurred in connection with the reorganization of the Group and the divestment of subsidiaries. The adjustment of €6.4 million in the first nine months of fiscal 2025 related partly to the subsequent purchase price payment resulting from the adjustment of net working capital as of the transfer date and consulting costs paid in connection with the Destaco acquisition, and partly to the remediation of legacy environmental liabilities.

Free cash flow T_014

	9M for the period from October 1 to June 30,		
IN € MILLIONS	2026	2025	% change
Cash flow from operating activities	93.2	119.3	(21.9)%
Cash flow from investing activities	30.1	(65.4)	>(100.0)%
Free cash flow	**123.3**	**53.9**	**>100.0%**

Adjusted free cash flow T_015

	9M for the period from October 1 to June 30,		
IN € MILLIONS	2026	2025	% change
Cash flow from operating activities	93.2	119.3	(21.9)%
Cash flow from investing activities	30.1	(65.4)	>(100.0)%
Free cash flow	**123.3**	**53.9**	**>100.0%**
Acquisition of assets and liabilities within the business combination, net of cash acquired	–	1.1	(100.0)%
Consulting	2.9	2.6	10.8%
Bioremediation	0.2	0.4	(55.2)%
Reorganization	2.1	–	n/a
Disposal of subsidiaries	(79.2)	–	n/a
Transformation	7.3	2.3	>100.0%
Adjusted free cash flow	**56.6**	**60.3**	**(6.1)%**

Net leverage ratio

As of June 30, 2026, the net leverage ratio decreased from 3.03x as of June 30, 2025, to 2.77x (September 30, 2025: 2.96x). The decrease is primarily attributable to the net repayment of financial liabilities, which was predominantly financed by the proceeds from the sale of the five subsidiaries. The calculation of the net leverage ratio as of the reporting date is shown in the following table.

Net leverage ratio

T_016

	9M as of June 30,		
IN € MILLIONS	2026	2025	% change
Financial liabilities	713.1	799.9	(10.9)%
Cash and cash equivalents	(160.9)	(126.2)	27.5%
Net financial debt	552.2	673.7	(17.6)%
Adjusted EBITDA (LTM, June 30)	199.6	222.5	(10.3)%
Net leverage ratio[1)]	**2.77x**	**3.03x**	

[1)] The net leverage ratio is defined as net financial debt divided by adjusted EBITDA for the last 12 months (LTM).

Financial liabilities

T_017

	9M as of June 30,		
IN € MILLIONS	2026	2025	% change
Financial liabilities (non-current)	657.4	676.4	(2.8)%
Financial liabilities (current)	55.7	123.5	(54.9)%
Financial liabilities	**713.1**	**799.9**	**(10.9)%**

Adjusted EBITDA (LTM, June 30)

T_018

	9M as of June 30,		
IN € MILLIONS	2026	2025[1)]	% change
Profit from operating activities (EBIT)	**117.3**	**104.8**	**12.0%**
Depreciation	50.8	50.4	0.8%
Amortization	19.1	18.4	3.8%
PPA adjustments – depreciation and amortization	29.9	40.0	(25.1)%
EBITDA	**217.1**	**213.5**	**1.7%**
Consulting	3.6	2.0	80.0%
Reorganization	4.3	2.9	48.3%
Bioremediation	1.4	–	n/a
Purchase price allocation (PPA) adjustments – increase in inventories	–	4.1	(100.0)%
Restructuring	17.6	–	n/a
Gain from disposal of subsidiaries	(44.4)	–	n/a
Adjusted EBITDA	**199.6**	**222.5**	**(10.3)%**

[1)] Adjusted to account for integration costs of €3.2 million for the Destaco Group in the previous year.

Report on risks and opportunities

In our opinion, there were no material changes in the reporting period from October 1, 2025 to June 30, 2026, compared with the disclosures presented in the annual report of September 30, 2025, and with the overall assessment there of the risks and opportunities of the Stabilus Group. Accordingly, reference is made to the corresponding statements in the 2025 annual report (page 51 et seq.).

In the reporting period, the uncertainties arising from the macroeconomic and geopolitical framework have continued to rise. These include, in particular, trade tensions, potential trade restrictions as well as the escalation of the Middle East conflict and overall increased volatility in global sales and procurement markets. These developments have an impact in particular on the automotive and industrial end markets relevant for the Stabilus Group.

Against this backdrop, the risk assessments for individual risk categories were adjusted during the reporting period. Credit and liquidity risks were adjusted from "moderate" to "low," primarily as a result of the sale of the five subsidiaries and the covenant reset agreed upon with the lending banks (see page 5). By contrast, material risks (procurement risks, supply capacity) shifted from "moderate" to "high" during the reporting period, primarily due to the ongoing escalation of the Middle East conflict and its resulting impact on global commodity markets and supply chains.

Overall assessment of risk

In our opinion, the aggregated total risk exposure in the first nine months of fiscal 2026 had no material impacts on the risk-bearing capacity of the Stabilus Group, because the overall risk profile as of September 30, 2025 – taking into account the aforementioned adjustments in individual risk categories – had not changed significantly.

In June 2026, Stabilus SE entered into a waiver agreement with its lending banks regarding the contractually agreed financial ratio, the "net leverage ratio." For details of the agreement, please refer to the information on page 5.

The Management Board does not anticipate any individual risk or any risk resulting from the aggregation of opportunities and individual risks of all categories that could materially endanger the continued existence of Stabilus SE or the Stabilus Group. The risk-bearing capacity of the Stabilus Group is linked to the Group's financial covenants (net leverage ratio) and equity and is monitored on an ongoing basis. As of the reporting date, the Stabilus Group had adequate headroom with respect to the relevant financial covenants; there were no violations of covenant agreements at any time during the reporting period.

Report on expected developments

General economic outlook

For fiscal 2026, the IMF expects global economic growth of +3.0%. Ongoing geopolitical tensions and increasing trade policy uncertainty are expected to weigh on global growth. While the Fed has left its key interest rate unchanged at 3.5%, the ECB decided on June 11, 2026, to raise its key interest rate to 2.25% in response to renewed inflationary pressure, further tightening the financing environment.

Forecast industry development

Forecast development in the automotive industry

For fiscal 2026, the Stabilus Group expects global passenger car production to decline slightly by approximately (0.5)% to around 92.3 million vehicles (S&P Global Mobility, July 2026).

Forecast development in the industrial sector and on the procurement markets

No significant recovery in demand is expected in the industrial sector during the remainder of fiscal 2026. Structural impetus from digitalization and the transformation toward climate-neutral production could create growth opportunities over the medium term, but is expected to have an impact in only certain subsegments in fiscal 2026.

The supply situation is stable, while material prices are expected to remain volatile.

Latest growth projections for selected national economies T_019

% YEAR-ON-YEAR CHANGE IN THE CALENDAR YEAR	2025	2026*
World	**3.5%**	**3.0%**
European Union	**1.6%**	**1.2%**
thereof Euro area	1.4%	0.9%
thereof Germany	0.2%	0.7%
United Kingdom	**1.4%**	**1.0%**
United States	**2.1%**	**2.3%**
Latin America	**2.4%**	**2.4%**
thereof Brazil	2.3%	2.4%
thereof Mexico	0.5%	1.2%
Emerging and Developing Asia	**5.6%**	**5.0%**
thereof China	5.0%	4.6%

Source: International Monetary Fund, World Economic Outlook, July 2026.
* Projections.

Production of light vehicles* T_020

IN MILLIONS OF UNITS PER FISCAL YEAR	2025**	2026**	2027**	2028**	2029**	2030**
EMEA	**19.5**	**19.0**	**19.0**	**19.3**	**19.9**	**20.1**
thereof Germany	4.2	4.1	3.9	3.6	3.6	3.6
Americas	**18.4**	**18.3**	**18.2**	**18.8**	**19.3**	**19.8**
thereof United States	10.1	10.0	9.7	10.2	10.6	11.1
APAC	**54.9**	**55.0**	**53.9**	**55.2**	**55.5**	**56.6**
thereof China	32.6	31.8	31.5	31.9	32.1	32.6
Worldwide production of light vehicles*	**92.7**	**92.3**	**91.0**	**93.3**	**94.7**	**96.5**

Source: S&P Global Mobility / Light Vehicle Production Forecast (July 2026).
* Passenger cars and light-duty vehicles (<6 t).
** S&P Global Mobility forecast as of July 2026.

Forecast development of the Stabilus Group

In light of the results for the first nine months of the financial year 2026 and current developments in global automotive and industrial production, the Management Board is refining its full-year forecast within the ranges targeted at the start of the financial year for revenue (€1.1 billion to €1.3 billion) and the adjusted EBIT margin (10% to 12%) and adjusted free cash flow (€80 million to €110 million). For the 2026 financial year, results are now expected to fall within the range for revenue (approximately €1.15 billion) and adjusted free cash flow (approximately €90 million). The adjusted EBIT margin is expected to be at the lower end of the range, at around 10%. Reasons for this include, among other things, escalating trade conflicts, the Middle East conflict and protectionist measures, in particular rising tariffs and inflation.

Subsequent events

As of July 30, 2026, there were no events or developments that could have materially affected the measurement and presentation of the Group's assets and liabilities as of June 30, 2026.

Koblenz, July 30, 2026

DR. MICHAEL BÜCHSNER

ANDREAS JAEGER

DAVID SABET

Stabilus SE
Management Board

SUPPLEMENTARY FINANCIAL INFORMATION

as of and for the three months and nine months ended June 30, 2026

Consolidated statement of comprehensive income

Consolidated statement of comprehensive income T_021

	Q3 for the period from April 1 to June 30,		9M for the period from October 1 to June 30,	
IN € THOUSANDS	2026	2025	2026	2025
Revenue	299,511	316,024	895,536	979,965
Cost of sales	(221,514)	(228,529)	(657,851)	(711,546)
Gross profit	**77,997**	**87,495**	**237,685**	**268,419**
Research and development expenses	(9,679)	(9,992)	(27,290)	(29,831)
Selling expenses	(33,375)	(34,217)	(98,642)	(102,915)
General administrative expenses	(19,965)	(17,738)	(53,872)	(60,292)
Other income	7,588	1,223	12,249	5,944
Gain from disposal of subsidiaries	44,391	–	44,391	–
Other expenses	(856)	(2,006)	(2,753)	(2,538)
Profit from operating activities (EBIT)	**66,101**	**24,765**	**111,768**	**78,787**
Finance income	514	848	1,242	1,860
Finance costs	(11,768)	(12,418)	(32,707)	(31,248)
Profit / (loss) before income tax	**54,848**	**13,195**	**80,304**	**49,399**
Income tax income / (expense)	(3,401)	(3,120)	(11,413)	(13,811)
Profit / (loss) for the period	**51,447**	**10,075**	**68,891**	**35,588**
thereof attributable to non-controlling interests	222	280	820	1,018
thereof attributable to shareholders of Stabilus	51,225	9,795	68,071	34,570
Other comprehensive income / (expense)				
Foreign currency translation differences	7,912	(53,780)	27,865	(40,851)
Hedge of cash flows from financial instruments	(216)	(647)	2,138	1,088

Consolidated statement of comprehensive income (continued)

Consolidated statement of comprehensive income

T_021

	Q3 for the period from April 1 to June 30,		9M for the period from October 1 to June 30,	
IN € THOUSANDS	2026	2025	2026	2025
Items that can be reclassified to consolidated profit or loss in future periods	**7,696**	**(54,427)**	**30,003**	**(39,763)**
Unrealized actuarial gains and losses	1,480	1,252	2,552	1,391
Items not to be reclassified to consolidated profit or loss in future periods	**1,480**	**1,252**	**2,552**	**1,391**
Other comprehensive income / (expense), net of taxes	**9,176**	**(53,175)**	**32,555**	**(38,372)**
Total comprehensive income for the period	**60,623**	**(43,100)**	**101,446**	**(2,784)**
thereof attributable to non-controlling interests	117	(215)	(1,770)	3,294
thereof attributable to shareholders of Stabilus	60,506	(42,886)	103,216	(6,079)
Earnings per share (in €):				
basic (EPS)	2.07	0.40	2.76	1.40
diluted (DEPS)	2.07	0.40	2.76	1.40

Consolidated statement of financial position

as of June 30, 2026

Consolidated statement of financial position T_022

IN € THOUSANDS	June 30, 2026	September 30, 2025
Assets		
Property, plant and equipment	312,549	303,949
Goodwill	507,052	526,585
Other intangible assets	438,537	450,439
Other investments	6,000	6,000
Other financial assets	2,106	711
Other assets	836	773
Deferred tax assets	12,107	9,262
Total non-current assets	**1,279,187**	**1,297,719**
Inventories	209,433	204,389
Trade and other receivables	171,466	176,071
Income tax receivables	6,685	4,934
Other financial assets	3,845	1,897
Other assets	39,525	32,883
Cash and cash equivalents	160,892	162,619
Total current assets	**591,846**	**582,793**
Total assets	**1,871,033**	**1,880,512**

Consolidated statement of financial position T_022

IN € THOUSANDS	June 30, 2026	September 30, 2025
Equity and liabilities		
Issued capital	24,700	24,700
Capital reserves	201,395	201,395
Retained earnings	522,839	471,632
Other reserves	(56,801)	(91,947)
Equity attributable to shareholders of Stabilus	**692,133**	**605,780**
Non-controlling interests	26,195	29,981
Total equity	**718,328**	**635,761**
Financial liabilities	657,357	710,635
Other financial liabilities	64,735	56,002
Provisions	20,713	16,832
Pension plans and similar obligations	42,691	44,917
Deferred tax liabilities	60,707	60,004
Total non-current liabilities	**846,203**	**888,390**
Trade accounts payable	132,423	149,032
Financial liabilities	55,707	83,728
Other financial liabilities	20,921	13,245
Income tax liabilities	5,269	8,513
Provisions	47,170	55,620
Other liabilities	45,012	46,223
Total current liabilities	**306,502**	**356,361**
Total liabilities	**1,152,705**	**1,244,751**
Total equity and liabilities	**1,871,033**	**1,880,512**

Consolidated statement of changes in equity

for the first nine months ended June 30, 2026

Consolidated statement of changes in equity T_023

IN € THOUSANDS	Issued capital	Capital reserves	Retained earnings	Other reserves	Equity attributable to shareholders of Stabilus	Non-controlling interests	Total equity
Balance as of Sept 30, 2024	**24,700**	**201,395**	**476,948**	**(53,174)**	**649,869**	**27,859**	**677,728**
Profit / (loss) for the period	–	–	34,570	–	34,570	1,018	35,588
Other comprehensive income / (expense)	–	–	–	(40,648)	(40,648)	2,276	(38,372)
Total comprehensive income for the period	–	–	34,570	(40,648)	(6,078)	3,293	(2,785)
Dividends	–	–	(28,405)	–	(28,405)	(397)	(28,802)
Change in ownership interest in subsidiaries without a change of control	–	–	–	–	–	–	–
Changes in non-controlling interests	–	–	–	–	–	5	5
As of June 30, 2025	**24,700**	**201,395**	**483,113**	**(93,822)**	**615,386**	**30,760**	**646,146**
Balance as of Sept 30, 2025	**24,700**	**201,395**	**471,632**	**(91,947)**	**605,780**	**29,981**	**635,761**
Profit / (loss) for the period	–	–	68,071	–	68,071	820	68,891
Other comprehensive income / (expense)	–	–	–	35,145	35,145	(2,590)	32,555
Total comprehensive income for the period	–	–	68,071	35,145	103,216	(1,770)	101,446
Dividends	–	–	(8,631)	–	(8,631)	(1,380)	(10,010)
Change in ownership interest in subsidiaries without a change of control	–	–	636	–	636	(636)	–
Acquisition of treasury shares	–	–	(8,869)	–	(8,869)	–	(8,869)
Changes in non-controlling interests	–	–	–	–	–	–	–
As of June 30, 2026	**24,700**	**201,395**	**522,839**	**(56,802)**	**692,132**	**26,195**	**718,328**

Consolidated statement of cash flows

for the period from October 1 to June 30

Consolidated statement of cash flows T_024

IN € THOUSANDS	9M for the period from October 1 to June 30, 2026	2025
Profit / (loss) for the period	68,891	35,588
Income tax income / (expense)	11,413	13,811
Net financial result	31,465	29,387
Interest received	1,242	1,861
Depreciation and amortization (incl. impairment losses)	74,044	74,890
Gains / losses from the disposal of assets	(395)	50
Changes in inventories	(5,044)	12,878
Changes in trade and other receivables	4,605	10,412
Changes in trade payables	(16,609)	(8,946)
Changes in other assets and liabilities	(4,657)	(23,191)
Changes in provisions	(7,777)	(7,507)
Income tax payments	(19,549)	(19,920)
Gain from disposal of subsidiaries	(44,391)	–
Cash flow from operating activities	**93,238**	**119,313**
Proceeds from disposal of property, plant and equipment	2,909	1,952
Purchase of intangible assets	(21,724)	(22,344)
Purchase of property, plant and equipment	(30,292)	(43,916)
Cash proceeds from the disposal of subsidiaries	79,238	–
Acquisition of assets and liabilities within the business combination, net of cash acquired	–	(1,072)
Cash flow from investing activities	**30,131**	**(65,380)**

Consolidated statement of cash flows T_024

IN € THOUSANDS	9M for the period from October 1 to June 30, 2026	2025
Receipts under credit line	83,000	40,510
Acquisition of treasury shares	(8,869)	–
Receipts under financial liabilities	–	40,000
Payments for redemption of financial liabilities	(166,000)	(57,018)
Payment for the acquisition of non-controlling interests	–	(5)
Payments for lease liabilities	(7,148)	(8,398)
Dividends paid	(8,631)	(28,405)
Dividends paid to non-controlling interests	(1,380)	(397)
Payments for interest	(22,189)	(19,051)
Cash flow from financing activities	**(131,217)**	**(32,764)**
Net increase / (decrease) in cash and cash equivalents	**(7,848)**	**21,169**
Exchange rate effects on cash and cash equivalents	6,121	(4,437)
Cash and cash equivalents as of beginning of the period	162,619	109,426
Cash and cash equivalents as of end of the period	**160,892**	**126,158**

Segment reporting

The Stabilus Group is organized and managed primarily on a regional level. The three reportable operating segments of the Group are EMEA (Europe, Middle East and Africa), the Americas (North and South America) and APAC (Asia-Pacific). Based on Stabilus' guiding strategy of "in the region, for the region", we have established our locations near the Group's customers and have continuously expanded this approach in recent years. The segment reporting structure is based on management reporting.

In the first nine months of fiscal 2026 and 2025, no single customer in a region accounted for more than 10% of total consolidated revenue. The customer structure, products, and services offered (product portfolio) are largely the same in all three regional segments.

The Group measures the performance of its operating segments through a measure of segment profit or loss (key performance indicator) which is referred to as "adjusted EBIT". Adjusted EBIT represents EBIT adjusted for exceptional non-recurring items (e.g., the result on disposal of subsidiaries, restructuring costs, or one-time M&A advisory costs) and depreciation / amortization of fair value adjustments resulting from purchase price allocations (PPAs).

EBIT for the EMEA operating segment in the financial year ended June 30, 2026, contains impairment losses of €(309) thousand (June 30, 2025: €(592) thousand). The Americas operating segment did not include any impairment losses as of the reporting date (June 30, 2025: €(239) thousand). The revenue between the segments was calculated at market rates. The amounts presented in the column "Other / Consolidation" include the elimination of transactions between the segments and certain other corporate items that are related to the Stabilus Group as a whole and are not allocated to the segments – e.g., depreciation from purchase price allocations.

Segment information for the first nine months ended June 30, 2026 and June 30, 2025, is as follows:

The column "Other / Consolidation" includes the effects from the purchase price allocation for the April 2010 business combination.

Segment reporting T_025

	EMEA		Americas		APAC	
	9M for the period from October 1 to June 30,		9M for the period from October 1 to June 30,		9M for the period from October 1 to June 30,	
IN € THOUSANDS	2026	2025	2026	2025	2026	2025
External revenue[1]	405,091	409,391	332,686	358,151	157,759	212,423
Intersegment revenue[1]	27,431	31,262	14,328	18,556	11,147	9,491
Total revenue[1]	432,522	440,653	347,014	376,707	168,906	221,914
Depreciation and amortization (incl. impairment losses)	(36,694)	(36,144)	(21,995)	(23,076)	(12,116)	(12,175)
EBIT	33,326	29,704	59,015	22,302	22,666	30,275
Adjusted EBIT	45,909	42,538	25,583	34,153	24,142	31,899
Adjusted EBIT margin as % of external revenue	11.3%	10.4%	7.7%	9.5%	15.3%	15.0%

	Segment total		Other / consolidation		Stabilus Group	
	9M for the period from October 1 to June 30,		9M for the period from October 1 to June 30,		9M for the period from October 1 to June 30,	
IN € THOUSANDS	2026	2025	2026	2025	2026	2025
External revenue[1]	895,536	979,965	–	–	895,536	979,965
Intersegment revenue[1]	52,906	59,309	(52,906)	(59,309)	–	–
Total revenue[1]	948,442	1,039,274	(52,906)	(59,309)	895,536	979,965
Depreciation and amortization (incl. impairment losses)	(70,805)	(71,395)	(3,239)	(3,493)	(74,044)	(74,889)
EBIT	115,007	82,281	(3,239)	(3,493)	111,768	78,787
Adjusted EBIT	95,634	108,590	–	–	95,634	108,590
Adjusted EBIT margin as % of external revenue	10.7%	11.1%	–	–	10.7%	11.1%

[1] Revenue breakdown by location of Stabilus company (i.e., "billed-from view").

ADDITIONAL INFORMATION

Financial calendar

Financial calendar T_026

DATE[1), 2)]	PUBLICATION / EVENT
December 7, 2026	Publication of 2026 Annual Report

[1)] We cannot rule out changes of dates. We recommend looking at the information in the Investor Relations / Financial Calendar section of our website (ir.stabilus.com/investor-relations/financial-calendar).
[2)] Please note that our fiscal year (FY) ends in September (e. g., FY2026 comprises a twelve-month period from October 1, 2025 to September 30, 2026).

Disclaimer

This quarterly statement is published in German and English. The German version takes precedence in case of doubt.

Forward-looking statements

This quarterly statement contains forward-looking statements relating to Stabilus SE management's current plans, targets, forecasts and estimates. These statements account only for information available up to and including the date on which this quarterly statement was prepared. Stabilus SE management does not guarantee that these forward-looking statements will prove correct. The future performance of Stabilus SE and its subsidiaries and the results actually achieved are subject to a number of risks and uncertainties that could cause actual events or results to deviate significantly from the forward-looking statements.

Many of these factors are beyond the control of Stabilus SE and its subsidiaries and so cannot be predicted accurately. These factors include changes in economic circumstances and the competitive situation, changes in the law, fluctuations in interest or exchange rates, legal disputes and investigations, and the availability of funding. These and other risks and uncertainties are discussed in this quarterly statement. Other factors can also have a negative impact on our performance and results.

Stabilus SE does not intend, nor is it separately obliged, to update or amend forward-looking statements to reflect events or developments that occur after this quarterly statement is published.

Rounding

Certain figures in this quarterly statement have been rounded up or down. This can result in discrepancies between the actual amounts of individual amounts in tables and the total amounts reported, as well as between figures in tables and figures in in-text analysis sections of this quarterly statement. All percentage changes and performance indicators in this quarterly statement were calculated based on the data available in millions of euro to one decimal place (€ million).

Quarterly overview

Quarterly overview[1)] T_027

IN € MILLIONS	Q3 2026	Q2 2026	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025
Revenue	299.5	304.9	291.1	316.1	316.0	338.0	326.0
EBIT	66.1	24.6	21.1	5.5	24.8	25.9	28.1
Adjusted EBIT	32.2	34.1	29.3	34.0	33.1	37.7	37.8
Profit / (loss) for the period	51.5	9.3	8.1	(11.4)	10.1	11.2	14.3
Capital expenditure (CAPEX)	(18.5)	(15.4)	(18.1)	(22.3)	(20.1)	(24.0)	(22.1)
Free cash flow (FCF)	101.8	(0.6)	22.1	56.4	30.9	16.1	6.9
Adjusted free cash flow	28.6	4.1	23.9	58.7	33.3	18.1	8.9
EBIT margin as % of revenue	22.1%	8.1%	7.2%	1.7%	7.8%	7.7%	8.6%
Adjusted EBIT margin as % of revenue	10.8%	11.2%	10.1%	10.8%	10.5%	11.2%	11.6%
Profit / (loss) for the period as % of revenue	17.2%	3.1%	2.8%	(3.6)%	3.2%	3.3%	4.4%
Capital expenditure (CAPEX) as % of revenue	6.2%	5.1%	6.2%	7.1%	6.4%	7.1%	6.8%
FCF as % of revenue	34.0%	(0.2)%	7.6%	17.8%	9.8%	4.8%	2.1%
Adjusted FCF as % of revenue	9.5%	1.3%	8.2%	18.6%	10.5%	5.4%	2.7%
Net leverage ratio	2.77x	3.21x	3.04x	2.96x	3.03x	2.97x	2.81x
Employees[2)]*	7,179	7,314	7,507	7,702	7,693	7,823	7,861
Total assets[3)]	1,871.0	1,884.5	1,866.0	1,880.5	1,868.5	1,910.2	1,964.1
Equity[3)]	718.3	663.9	646.7	635.8	646.1	689.2	736.2
Equity ratio[3)]	38.4%	35.2%	34.7%	33.8%	34.6%	36.1%	37.5%

* The number of employees is based on the definition applicable as of FY2025 (only active employees; not including temporary workers).
1) The sum totals of quarterly figures may deviate slightly from the figures for the year as a whole due to rounding.
2) Active employees including apprentices, interns, and trainees; not including inactive employees or temporary workers.
3) Figures at the end of the quarter.

Other information

Further information including news, reports, and publications can be found in the Investor Relations section of our website at IR.STABILUS.COM.

Investor Relations

Phone: +49 261 8900 8198
Email: INVESTORS@STABILUS.COM

STABILUS